

of senior positions in the Government of Canada (1973-78); held elected office in the Nova Scotia Legislature (1978-81); and senior executive positions in the fishing industry (1979-84) and with the Bank of Nova Scotia (1984-94). Dr. Nicholson was Clifford Clark Visiting Economist in the federal Department of Finance (1994-95) and Chief Strategy Officer of BCE Inc., Canada's largest communications company, from September 1995 to June 2002.

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